

# APPLYING NEUROBIOLOGY TO ONLINE MEDIATION: A NEW PERSPECTIVE ?

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# Agenda

### Introduction

- Reminder: what Online Mediation is
- □ What neuroawareness<sup>™</sup> is
- Using "neuroprinciples" to change our perspective on Online Mediation: 2 examples
- Conclusion
- 🗆 Q&A



# Introduction

Reminder: what is Online Mediation



# From dispute to ODR

#### Disputes

- To be resolved
  - Informally

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- Court
- ADR

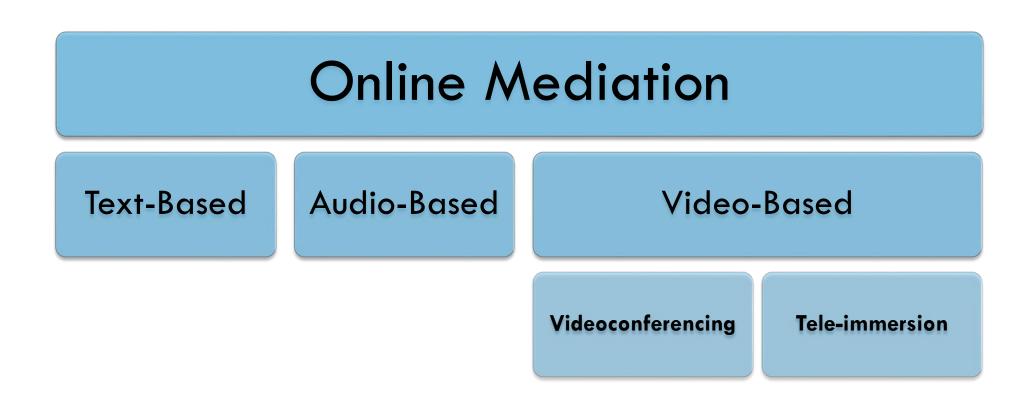
Alternative Dispute Resolution (ADR)

- Range of processes for resolving disputes
  - Face to Face
  - Online (ODR)

#### Online Dispute Resolution (ODR)

- 1. Automated Negotiation
- 2. Facilitated Negotiation
- 3. Online Mediation
- 4. Case Appraisal
- 5. Online Arbitration
- 6. Non-Binding Arbitration

# Online mediation options





## **Online Mediation – Text based**





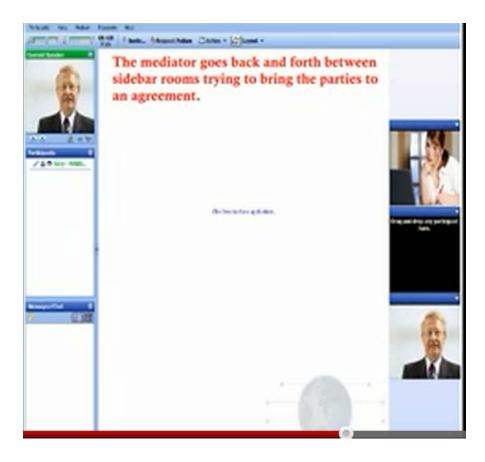
## Online mediation – Audio / video based







# **Online Mediation – Fully integrated**



- Emulate, as closely as possible, the traditional Mediation conference.
- Provides a real-time video and audio environment
- Videoconferencing technology combined with proprietary Case Management System.



### Online mediation is not a "complete" social experience

Dimensions	Online Mediation			Face to Face
	Text based	Audio Based	Video Based	
Touch				
Smell				
Non verbal	50%		50%	
Verbal			80%	



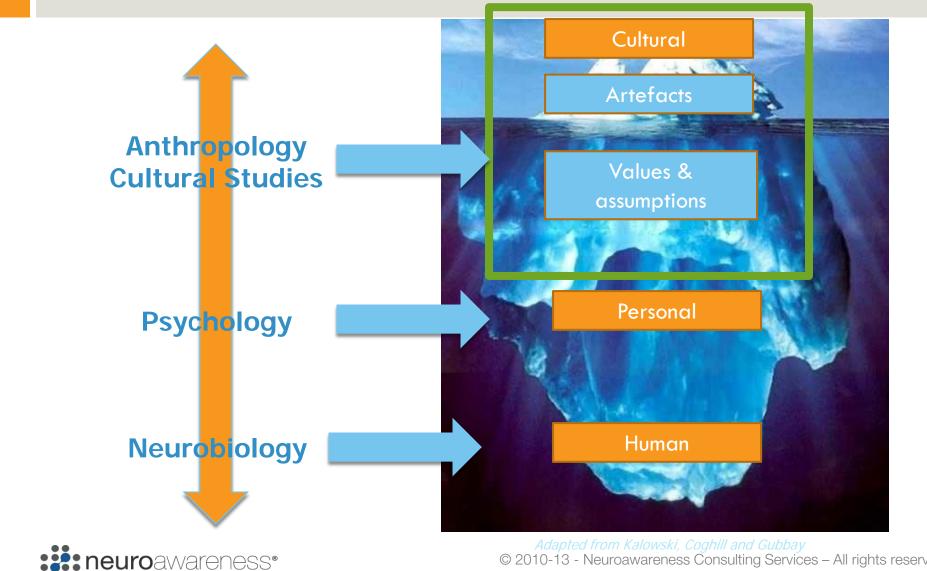
# Communication is risky in intercultural ODR contexts

Non-verbal elements in intercultural communication are the MOST IMPORTANT ones.

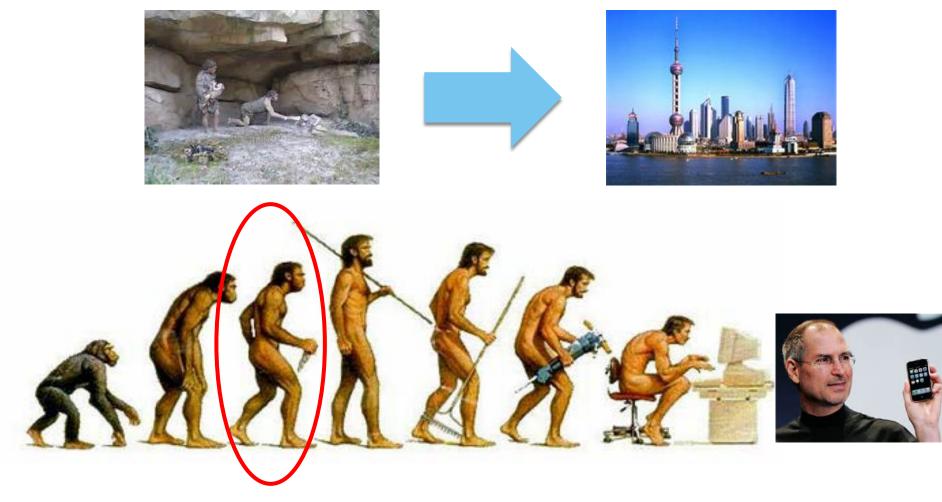
- □ facial expression
- eye contact and look
- □ gestures
- touch
- voice and intonation

body posture
dress code
use of space
smell

## What neuroawareness<sup>™</sup> is



## The brain has evolved...but not that much



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## Questions or comments ?





Using neuroprinciples to change our perspective on ODR



### The 10 Neuro-Principles: 3 interrelated systems emotional + social + cognitive

- 1. Our brain has limited resources and creates patterns to be efficient
- 2. We predict according to our patterns, which is why we have memory
- 3. We are more sensitive to danger/fear than to reward/pleasure
- 4. Social stimuli are as powerful as physical ones
- 5. We seek safe or comfortable status positions at all times
- 6. We react positively to autonomy/feeling autonomous (in most cultures)
- 7. We relate and empathize better "in-group" than "out of group"
- 8. We are driven by our emotions (unconsciously) before we can selfregulate (consciously or by habits)
- 9. We operate cognitively in 2 gears (X & C modes)
- 10. Neuroawareness is a new social, emotional and cognitive competency (i.e. combining knowledge, attitude and skills) which helps you improve your performance and well-being in all situations

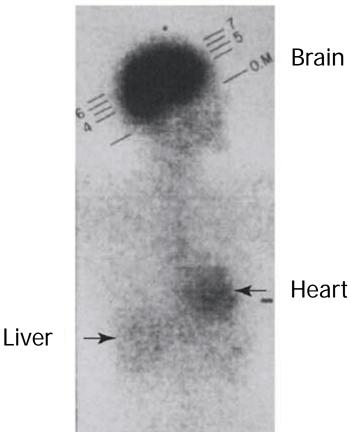
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# 1: Our brain has limited resources and creates patterns to be efficient



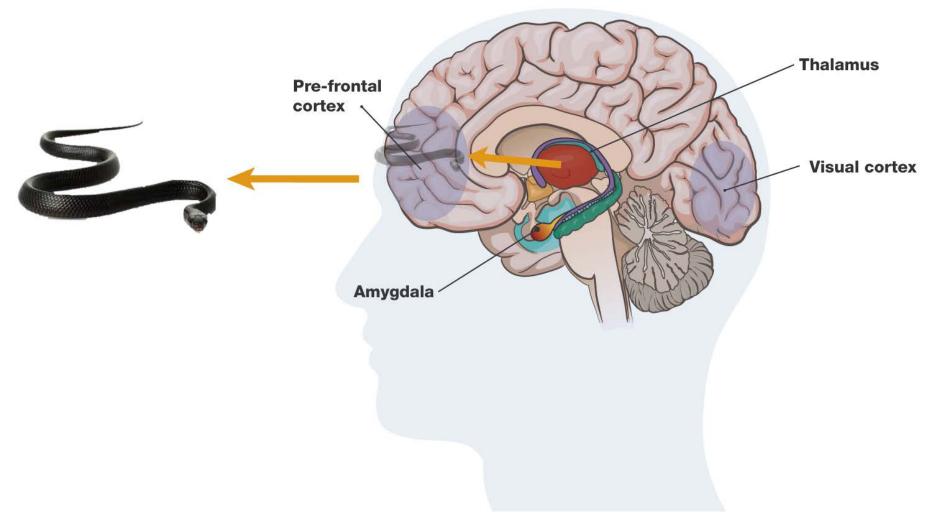


Brain

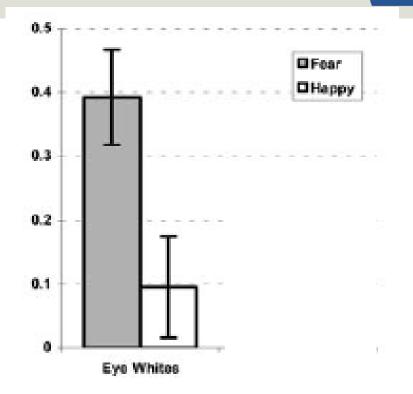
The more energy-efficient you are, the stronger the chance of survival We rely by default on "non-effortful" mental processes, which require and consume relatively low amounts of glucose compared to "effortful" ones



# The good side of "pattern-based" thinking and behavior



# Strong emotions can be perceived even with very little information...



Source: Whalen et al., 2004

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#### Fear expression activates the amygdala more than happiness



# 2: We predict according to our patterns, we is why we have memory

I cnduol't byleiee taht I culod aulacity uesdtannrd waht I was rdnaieg. Unisg the icndeblire pweor of the hmuan mnid, aocdcrnig to rseecrah, it dseno't mttaer in waht oderr the Iterets in a wrod are, the olny irpoamtnt tihng is taht the frsit and Isat Itteer be in the rhgit pclae.



# 2: We predict according to our patterns, which is why we have memory

- Predicting accurately survival
- Uncertainty about potential negative future outcomes can cause stress and anxiety disorders
- Information is key: risk (informed decision) is less threatening than ignorance or ambiguity (missing information)

Sources: Sarinopoulos, I. et al., 2010 | Hsu et al., 2005







#### Please describe this face



Source: Todorov, A. et al., 2008.

See: <a href="http://www.princeton.edu/main/news/multimedia/player.xml?videopath=/main/news/archive/S21/79/48Q45/index.xml&auto\_play=true&section=mm-featured">http://www.princeton.edu/main/news/multimedia/player.xml?videopath=/main/news/archive/S21/79/48Q45/index.xml&auto\_play=true&section=mm-featured</a>







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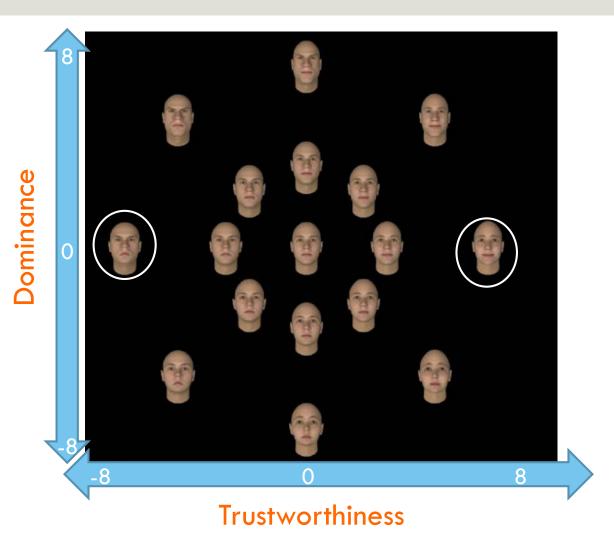






# First impressions are formed quickly and simply

Amygdala
 response to
 new faces
 depends on
 trustworthiness
 and dominance



Source: Todorov, A. et al., 2008.



# Consequences of the 2 neuroprinciples in Online Mediation

Online Mediation contexts are not habitual and may create

- High degree of uncertainty
- Quicker brain fatigue
- Increased emotional sensitivity
- Quicker and dirtier processing/evaluation
- Cognitive dissonance
- □ What can we do about it ?

## PREPARE, FAMILIARIZE...AND MONITOR

# How to reduce uncertainty/fatigue for the parties and yourself in online mediation

Adaptation when communicating with parties

- Behaviors
- Skills
- Techniques
- Strategies
- □ Your IT capacity ?
- □ Effective online engagement with parties
  - How to convey mediators presence?
  - How to convey trust?

□ Is the online mediation process equal to the offline one ?



Use the preparation of your actual mediations to
 Start familiarizing yourself and parties to online tools
 Reduce uncertainty by talking about your role, the level of conflict, etc.

Develop your intercultural competencies



# The typical Mediation Process

- 1. Preparation Phase
- 2. Opening Phase
- 3. Exploration Phase
- 4. Option Generation Phase
- 5. Closing Phase
- 6. Drafting and reviewing an Agreement
- 7. Compliance Phase



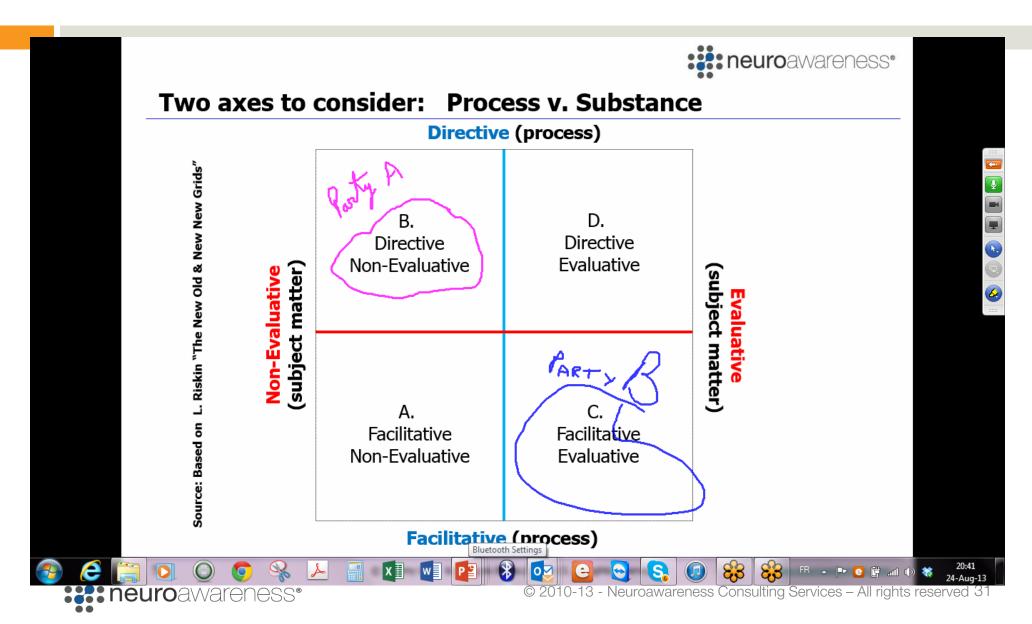
### Use an online platform to prepare your mediations



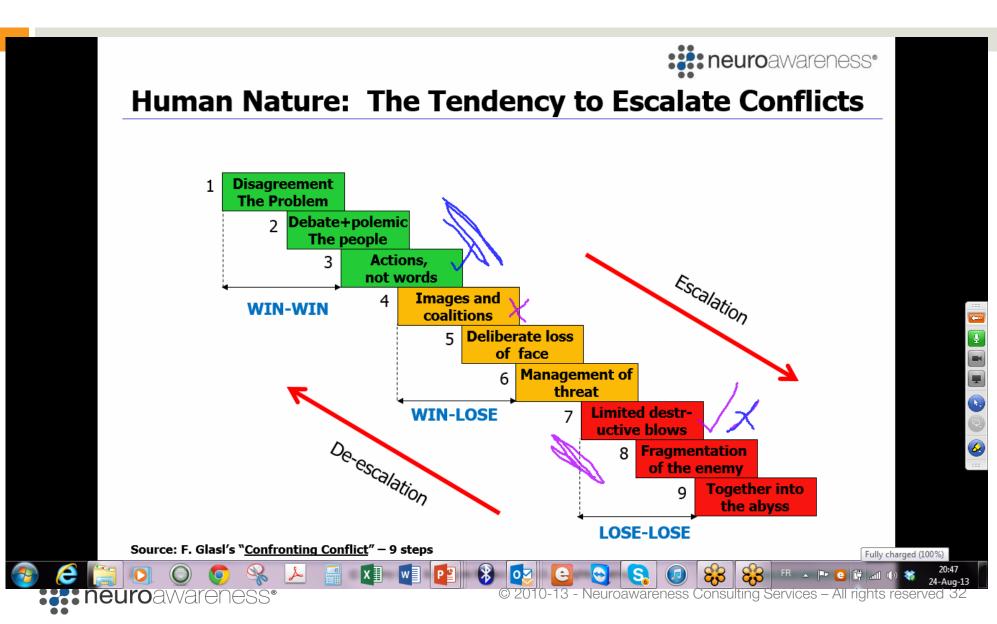




# Clarify your role and expectations from parties

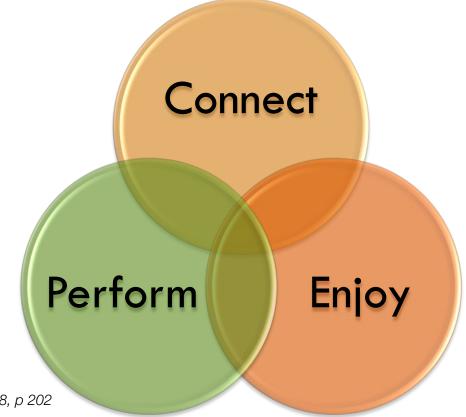


## Evaluate the level of conflict



# Prepare yourself to interact with new cultures / in a new environment

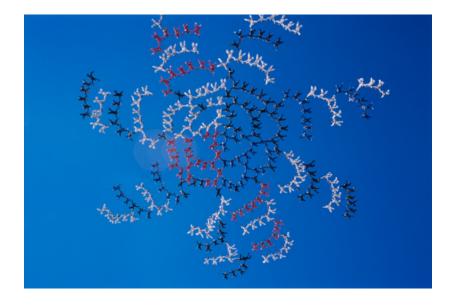
### Three characteristics of intercultural effectiveness



Source: Thomas & Fitzsimmons, 2008, p 202 and references therein



# Connect



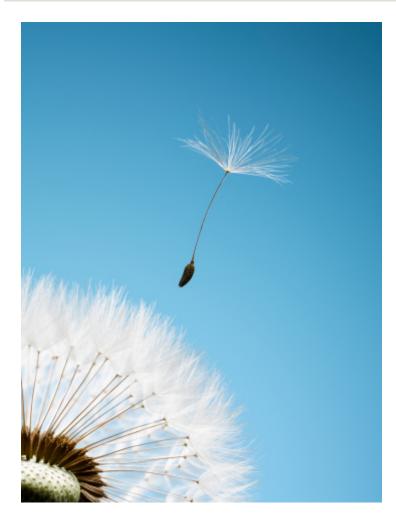
 Intercultural Sensitivity
 Cultural awareness
 Attention to signals
 Intercultural Communication

 Active listening
 Adjusting style

Source: J. Wijnands & IBI B.V.







 Managing Uncertainty
 The degree to which a person appreciates the challenges of culturally diverse environments as an opportunity for personal development

Source: J. Wijnands & IBI B.V.



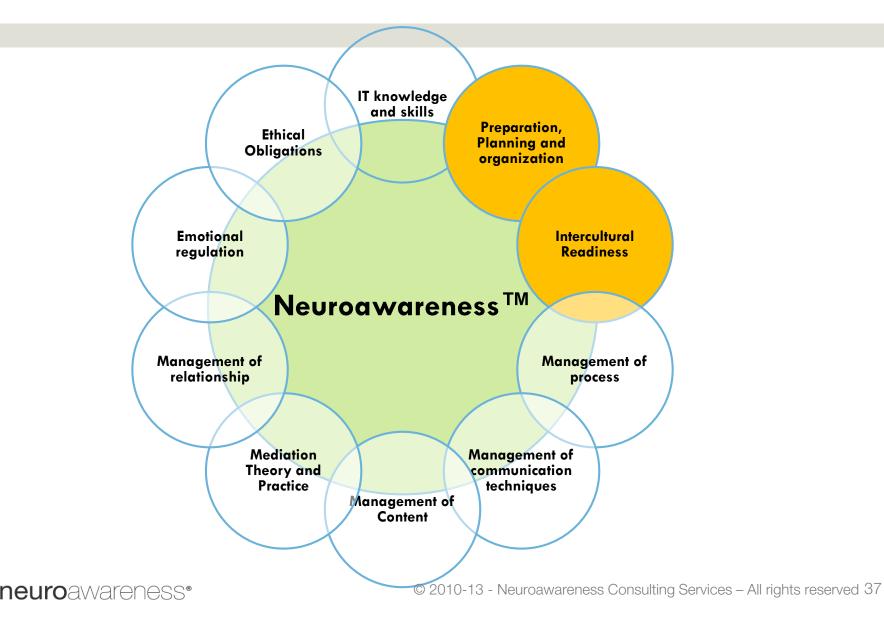
# Conclusion

Having competence and experience in face-toface mediation does not automatically translate to the online context...

...without adaptation and development of existing skills.

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## Key skills and knowledge of the online mediator



## Questions or comments ?





# THANK YOU !

To learn more: <u>exec.neuroawareness.com/launchlegal</u> To get answers to your questions: fb@neuroawareness.com

